TÜRKİYE CUMHURİYETİ DIŞİŞLERİ BAKANLIĞI **AVRUPA BİRLİĞİ BAŞKANLIĞI**



R E P U B L I C O F T Ü R K İ Y E MINISTRY OF FOREIGN AFFAIRS **DIRECTORATE FOR EU AFFAIRS**

TÜRKİYE'S EUROPEAN UNION COMMUNICATION STRATEGY (EUCS)

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INTRODUCTION

The key word is "communication"... Communication is the key instrument to inform both domestic and EU public opinion in an accurate and timely way about Türkiye's efforts in its EU journey via establishing dialogue, mutual understanding and collaboration.

With this understanding, EU Communication Strategy (EUCS), devised with the contributions of relevant Ministries and public institutions, NGOs, business world, media, academia and other circles, was put into practice in 2010.

Türkiye's EU Communication Strategy was designed as a strategy with two components, based on the ascertainment that Türkiye's EU membership will be the most difficult to achieve, but the most beneficial for both parties. While aiming to provide up-to-date, practical, tangible and clear information to the Turkish public opinion within the scope of the Communication Strategy for Türkiye (CSTR), consisted the first component, informing the EU public opinion on the developments, reforms made in Türkiye and the contributions of Türkiye to the EU was intended with the Communication Strategy for the EU (CSEU), as the second component.

Numerous events and informative activities on political reforms and socio-economic transformation processes as part of the EUCS were organized during the implementation period, with the objective to raise awareness in Turkish/EU public opinion and to spread the achievements in this process at the grassroots. Different segments of the society were reached out through 9 May Europe Day events, informative meetings, contacts with the media, cooperation with universities, activities for children and youth, conferences, workshops, contests, civil society meetings, documentaries on successful EU projects, film days and publications as part of the EUCS. Thus, a contribution was made to the elimination of info pollution and clarification of the main issues regarding the EU in a plain language.

Türkiye's EU harmonization process requires particularly the active participation and support of all segments of society, the civil society in particular, alongside public institutions and organizations. Keeping the dialogue and communication channels open with all segments of the society constitutes yet another essential dimension of this process. Hence, nationwide activities are implemented in order to keep the public informed on the negotiations at political and bureaucratic levels as well as the works at technical level so as to ensure better understanding of the EU membership process and eliminate mutual prejudices. On the other hand, the EUCS aims to remedy the current lack of knowledge in Turkish and EU public opinion by organizing numerous sports, cultural and academic activities, to anchor the ongoing discussions both in Türkiye and the EU regarding Türkiye's membership on concrete facts and to transform the standpoints based on "perception and concern" into "exchange of information and experience".

The EUCS, aspiring to keeping the dialogue and communication channels open at all times regardless of the periodic difficulties in Türkiye-EU relations, continues to be implemented with a flexible, transformative and inclusive approach vis a vis changing conditions. The driving force of the EUCS is witnessing how the reforms carried out for Türkiye's accession process affect each and every individual level,

taking part in building bridges of dialogue between peoples of Türkiye and the EU, and more importantly, individuals and institutions writing success stories from Ardahan to Edirne.

It is very important for relevant public and private communication actors to endorse and claim the ownership of the EUSC as well as to contribute within their specialization areas to the future success of the strategy, as it was the case in the past.

The EU membership process of our country is the most important modernisation and democratisation project after the proclamation of our Republic. We would like to thank all parties involved in this modernization process and all public institutions and organisations for their contributions to the preparation and implementation of the EUCS, which serves as a guide to ensure a better understanding of this project.

TÜRKİYE'S EUROPEAN UNION COMMUNICATION STRATEGY (EUCS)

EUCS: A Two-Way Strategy To explain Türkiye to the EU and the EU to Türkiye

- I. Communication Strategy towards the EU (CSEU)
- II. Communication Strategy towards Türkiye (CSTR)

MAIN ELEMENTS

The following elements are valid for both the CSEU and the CSTR unless stated otherwise.

<u>1. Comprehensive, Single and Flexible Strategy</u>: Drawing up a Strategy generally agreed upon

The aim is to develop and implement a comprehensive, flexible, dynamic, effective Communication Strategy, which is supported by an institutional structure, has the necessary financial sources and is always open to the participation and contribution of all actors.

This draft of Communication Strategy will be updated with the contribution of all relevant public institutions, civil society organizations (CSOs), academia and communication experts. Moreover, necessary consultations are held with the EU (the Commission and Member States).

Under the general Communication Strategy, within the context of CSEU, differentiated **COUNTRY STRATEGIES** for the Member States (taking various parties and differences into consideration) will also be drawn up.

The CSEU is addressing to all Member States (MS) and the EU Institutions. Priority will be given to the MS where the support for Turkish accession seems to be the least. Within this framework, the efforts made by the Ministry of Foreign Affairs would form a base for further initiatives.

Under the CSTR, differentiated strategies addressing various social groups (such as business environment, students, consumers, academia, media etc.) might also be separately developed.

In conformity with the jointly designed agenda by other relevant partners, **ANNUAL PROGRAMMES** will be prepared and shared accordingly.

2. Structure and Actors: Establishing the structure and identification of the main stakeholders which will be valid for CSEU and CSTR

- I. EUCS Coordination Secretary/ Directorate for EU Affairs Head of Communication Department: The person who will be in charge of implementing and updating the EUCS, shall act flexibly and effectively, will work directly with related internal and external communication actors and will be in direct communication with the EU Institutions.
- II. EUCS Advisory, Consultation and Coordination Board (ACCB): The board will be composed of the main actors who can make direct and great contribution to the preparation and implementation and update of the EUCS. The ACCB when required will approve the project proposals and act in a flexible and dynamic manner. Other institutions that could provide effective contribution as regards communication might also be involved in the ACCB.

ACCB MEMBERS:

Public Institutions:

- 1. Presidency of the Republic of Türkiye Directorate of Communications
- 2. Directorate for EU Affairs
- 3. Ministry of Foreign Affairs (DG for Overseas Promotion and Cultural Affairs, Directorate of Information, Türkiye's missions abroad)
- 4. Presidency of the Centre for EU Education and Youth Programmes (Turkish National Agency)
- 5. Ministry of Interior (Department of EU Affairs and Foreign Relations, DG for Relations with Civil Society, DG of Provincial Administration)
- 6. Ministry of Environment and Urbanization (DG for Local Authorities)
- 7. Ministry of National Education (DG for Higher Education and Foreign Education, DG for European Union and Foreign Relations)
- 8. Ministry of Culture and Tourism (Department of EU Affairs and Foreign Relations, Yunus Emre Institute, Presidency for Turks Abroad and Related Communities, Turkish Cooperation and Coordination Agency-TİKA, DG for Promotion)
- 9. Ministry of Trade (DG for International Agreements and European Union)
- 10. Ministry of National Defence
- 11. Ministry of Youth and Sports (DG for International Organizations and Foreign Relations)
- 12. Ministry of Family and Social Services
- 13. Council of Higher Education YÖK
- 14. Grand National Assembly of Türkiye (GNAT) (EU Harmonization Committee and Türkiye-EU Joint Parliamentary Committee)
- 15. Turkish Radio and Television Corporation (TRT)
- 16. Union of Municipalities of Türkiye (UMT)

Civil Society Organisations:

17. Turkish Exporters Assembly-Türkiye Promotion Group

- 18. The Union of Chambers and Commodity Exchanges of Türkiye(TOBB)
- 19. Turkish Industry and Business Association TÜSİAD
- 20. Economic Development Foundation IKV
- 21. Istanbul Foundation for Culture and Arts İKSV
- 22. Foreign Economic Relations Board of Türkiye DEİK
- 23. Independent Industrialists' and Businessmen's Association MÜSİAD
- 24. The Economic Policy Research Foundation of Türkiye TEPAV
- 25. Civil Society Development Center STGM
- 26. Third Sector Foundation of Türkiye TÜSEV
- 27. Türkiye-EU Association TURABDER
- 28. Turkish Enterprise and Business Confederation TÜRKONFED
- 29. European Union and Global Research Association ABKAD
- 30. Turkish Economic and Social Studies Foundation TESEV
- **III. EUCS Board of Stakeholders and Supporters:** The board will be composed of all actors contributing to the EUCS by various means and participating in EU communication activities:

Presidency of Religious Affairs, Turkish Airlines, State Opera and Ballet General Directorate, Secretariat for the Promotion Fund Council, CSOs providing financial support, Think-tanks, Academics, European Commission and EU Embassies in Türkiye, National and Foreign Companies, Honorary Consuls, Professional Organisations of Tourism, CSOs of Member States, CSOs of Türkiye that are active in MS etc.

The EUCS Board of Stakeholders and Supporters will be able to make suggestions and evaluations to Advisory, Consultation and Coordination Board (ACCB) to effectively implement and update the EUCS and support the communication activities. Additionally, it may also propose projects other than the submitted ones and implement these projects in collaboration with relevant public institutions and CSOs.

- IV. EUCS Board of Monitoring and Evaluation (BME): It will evaluate all kinds of communication activities and prepare the necessary financial and activity reports.
 - a. Representatives of institutions organizing the activities,
 - b. Representatives of diplomatic missions in the country or city where the activities are organized,
 - c. Independent observers, those could be determined by the BCG,

will act as BME.

- V. EUCS Volunteers/Ambassadors: EU specialised academics, media representatives, artists, writers, , retired Turkish and foreign diplomats, students, foreign friends ("foreign friends") of Türkiye, think tanks and EU Communication Volunteers etc.
- VI. EUCS Contact Points: The CPs will be assigned by all the participating actors of Türkiye and the EU. There will be contact persons at Türkiye's

diplomatic missions in the EU Member States, MS Embassies in Ankara and from the capital cities of MS who would like to cooperate and take part in activities, the central public institutions and their provincial organizations, governorships, municipalities, communication and EU departments of universities, think-tanks, national / regional and local media companies, vocational organizations, trade-unions, CSOs, the Representations of CSOs in the EU Member States, Delegation of the European Union to Türkiye in Ankara, EU Commission and other EU institutions who would like to be involved.

- VII. EUCS Working Groups: Different working groups comprising EUCS volunteers, EUCS contact points and professional communication experts will be established based on various groups, sectors or subjects, when deemed necessary.
- **VIII. EUCS Website Team:** The team will create and update the database, announce and schedule the EUCS activities, follow the project applications and publish documents.

3. Working Method: Flexible, Effective and Transparent

The projects in need of networking, in kind or in cash support, exchange of views or coordination are prepared in a certain format (Project Identification Form) and submitted to the EUCS Advisory, Consultation and Coordination Board, being the competent authority on the eligibility of the projects.

The projects which do not need any kind of support will be transmitted EUCS Coordination Secretary in order to provide coherency with the EUCS objectives and ensure coordination with the other EUCS activities.

All the applications are submitted and approved via e-mail with respect to the principle of transparency.. It is possible to benefit from the "silence procedure" in order to conclude the approval process of projects in a rapid and flexible manner. All activities are planned and scheduled.

In addition to the projects submitted by different actors, the EUCS Advisory, Consultation and Coordination Board may also propose projects related to various, featured subjects and implement them with the relevant public institutions and the CSOs.

The EUCS will be applied without a new regulatory framework in the current institutional structures of the implemented authorities under the coordination and guidance of the Directorate for EU Affairs and where necessary, in consultation with other stakeholders.

Directorate for EU Affairs Department of Communication will function as the EUCS Secretariat and will be in charge of general coordination of the EUCS activities.

4. Budget: The budget of the EUCS accounts for appropriations of corresponding budget line of the relevant stakeholder authorities, in-kind or in-cash support from

the private sector sponsorship agreements with companies; possible financial support from the European Commission; and voluntary contributions.

<u>5. Duration and Timing:</u> The EUCS is a sustainable strategy consisting of short, medium and long-term priorities (activities).

Messages, target groups and timing of activities are as important as the activities themselves. In all activities, the selection of best timing and the most appropriate target group will be prioritized... In this respect, scheduling of all activities with the contributions of all relevant actors in time is essential.

E-communication tools like Facebook, X (formerly known as Twitter), Instagram, You Tube, Linkedin and blog may also be used.

I. COMMUNICATION STRATEGY TOWARDS THE EU (CSEU)

A) Main Objective:

- Conveying the characteristics and messages of Türkiye to the EU Member States and institutions in a positive manner and fostering EU public support for Türkiye's EU membership
- Coordination of communication activities in order to provide effectiveness
- Providing factual information regarding the progress in Türkiye's reform and negotiation process
- Contributing to and enriching the discussions about the EU and Türkiye
- ❖ Demonstrating contributions of Türkiye's membership to the EU
- Synchronizing with the EU's (Commission) Communication Strategy for enlargement
- Synchronizing with the Member States' (MS) Communication Strategies for enlargement

B) <u>Messages:</u> Formulating "General and Specific Messages" for the EU institutions and the Member States and ensuring a two-way communication system.

EU CSEU will function in two ways. It requires listening and better understanding of the target groups (first direction) and preparing responses and appropriate messages accordingly (second direction).

The messages will be prepared and updated with the contribution of all actors. National and international studies on this subject will be taken into consideration.

<u>"General Messages" which are considered to be relevant at the current state of the Türkiye-EU relations:</u>

- ❖ Türkiye's position and role among the European System and Institutions
- ❖ Türkiye as a country sharing common values with the EU
- ❖ Türkiye's effective role in foreign policy
- ❖ Türkiye's effective role in the fight against illegal immigration
- ❖ Türkiye's trade volume up to 60% with the EU and our Customs Union relationship

- ❖ Türkiye is a key contributor to the security of Europe and European Common Security and Defence Policy (CSDP)
- ❖ Türkiye's size in the world and European economies
- ❖ Türkiye's role in the "Alliance of Civilizations"
- Peace and stability history created together
- ❖ EU would be incomplete without Türkiye
- Our contribution to European energy security
- Türkiye is a key contributor to the security of Europe in terms of the fight against organised crime and drug trafficking
- Dynamic, trained and qualified young population
- ❖ Türkiye: cradle of civilizations and religions
- Secular and modern Türkiye
- Türkiye as a model country where different cultures have been living together in peace
- ❖ Türkiye as an "Intercultural Bridge"

Specific Messages:

The specific messages will be prepared separately for target countries and institutions. It is also necessary to deliver different messages to different segments of the same country. The Ministry of Foreign Affairs and the Directorate for EU Affairs had already worked on this issue and specified the predominantly discussed topics regarding Türkiye in each particular country. As a follow up to the work of the Ministry, the analysis will be deepened, and corresponding messages will be prepared with the help of institutions and academics for the purpose of better implementation. Finally, the third step is to determine the format and the way of spreading the messages with professional communicators.

C) <u>Target Group:</u> Identification and prioritization of the target groups from the EU institutions and the Member States

- ❖ Governments, Parliaments, Political Parties, European Party Families
- The European Parliament
- Diplomats of the Member States in Türkiye
- ❖ Representatives working in the government and public institutions of the Member States dealing with the "EU and Communication".
- ❖ Press, TV, Cinema
- Think-tanks
- CSOs, general public opinion
- Professional organisations
- ❖ Students, Youth
- ❖ Foreign civil and military staff serving in Türkiye
- Universities in Member States
- ❖ Tourists coming from EU Member States' to Türkiye

D) <u>Instruments/Activities:</u> Identification and prioritization of the instruments and the activities

Proposed Instruments and Activities:
(At this stage, it does not contain a special priority order)

1. Creation of a database

- Analysis of the EU Member States' views regarding Türkiye
- List of all studies which are realized on projects and activities
- Determination of each institution, organization and contact point in the strategy
- Preparation of lists (academics, press, think tanks, activities, contact points, board of participants etc.)

2. Image study

- Apart from the EU accession process and with the resources available, assessing Türkiye's image in the first group of countries where special and further actions are needed (and if necessary in the rest of the EU countries)
- Identification of issues where further improvement or changes are needed
- Determination of appropriate methods for further improvement with the collaboration of communication experts

3. Creation of the 'Türkiye Brand'

- Based on the messages originating from pros/cons views and stances in favour of/against Türkiye's EU membership
- Including slogans and mottos
- Based on a professional communication approach
- Having a promotional dimension

Creating a "Türkiye Brand", emphasizing the 'Century of Türkiye' Timely organisation and properly demonstration of specific advertising campaigns targeting important international organisations, sport activities, artistic and cultural activities and fairs of the selected Member States.

4. Parliamentary cooperation

- Relations and activities with the European Parliament and its trainees
- Cooperation with the Friends of Türkiye Group at the EP
- Political Groups/Parties
- European Political Party Families: Membership of Turkish political parties and their active participation in their meetings
- Contacts with and visits to the Member States' Parliaments, establishment of Friendship Groups
- Cooperation with the Committee on EU Harmonization at the TGNA
- Establishment of "Mixed Youth Parliaments" consisting of the youth of the Member States and Türkiye Cooperation with the GNAT Committees on

Foreign Affairs, Human Rights Equal Opportunities for Men and Women as well as Türkiye-EU Joint Parliamentary Committee

• Council of Europe and Parliamentary Assembly of the Council of Europe

5. Media

- Working in collaboration with the Presidency of the Republic of Türkiye Directorate of Communications (CIB) for the correct information of the international public, strengthening the EU orientation of the CIB.
- Regular informing sessions and visits for capital correspondents, other EU correspondents and editors
- Excursions for major capital correspondents
- Giving priority to invited media professionals from EU countries
- Cooperation with journalists which are of EU origin and resident in Türkiye
- Increasingly and regularly updating press members with EU origin or guest press members in Türkiye
- Establishing common platforms and organising activities for EU and Türkiye's press members
- Communication with TVs and radios
- Cooperation on Turkish broadcasting and TR-EU news
- Increasing the EU oriented cooperation between TRT and Member State televisions
- Embedding positive informative messages about Türkiye into programs of the national channels broadcasting abroad
- Timely responses to negative broadcasting about Türkiye in the EU with explanatory information
- Cooperation with major TV and radio channels (identification of these channels and listing)
- Communication with regional and local TV channels and press
- Benefiting from the related programme of European Commission
- EUCS activities of Türkiye's press counsellors in the EU
- Meeting content and sponsorship demands of the EU newspapers and journals regarding their Türkiye special editions
- Effective use of social and alternative media channels
- Information programmes for Turkish press members working in EU countries
- Establishment of a Media Monitor/Analysis Centre with an EU focus.
- Embedding indirect messages about Türkiye's EU negotiation process into Turkish TV serials which are broadcasting in the EU countries

6. Cooperation with EU institutions and the relevant public institutions of the Member States

- Relations with EU ministries of the Member States
- Cooperation with the communication institutions of the Member States
- Addition of a communication dimension to the twinning projects

7. Think-tanks

- Encouraging the publication of reports and organization of meetings to put forward supportive arguments and messages regarding Turkish accession to the EU and ensuring academic support to think-tanks
- Giving support to the activities and publications of the think tanks (such as Aspen, Wilton Park, Chatham House, EPC, CEPS, IFRI, etc.) working on EU issues or participating in their activities
- Regularly informing the "EU Reflection Group" and "Independent Türkiye Commission" and ensuring a balanced Türkiye Report
- Establishment of and support to "Wise People Groups" in target Member States.

8. Cooperation and support of business environments

- Organizational cooperation between Turkish and EU business environments (TÜSİAD, TOBB-Eurochambers, Turkish Confederation of Employer Associations (TİSK)- Business Europe, MÜSİAD, DEİK, TÜRKONFED)
- Gaining support for the accession process from Turkish business people investing in Europe
- Provision of in-kind and in cash support to the CSEU
- Creation of a "sponsorship mechanism" for companies
- Ensuring the active participation of private sector organizations and international companies of the EU Member States operating in Türkiye, organizing and supporting activities in the countries they operate, aiming at the public opinions as well as the agencies shaping the public opinion

9. Military Cooperation

- Demonstrating the existing good relations between Turkish and European Armies
- Increasing visibility of our contributions to the operations of European Common Security and Defence Policy (ESDP)
- Efforts to get supportive messages from the NATO members and/or General Secretary of the NATO for our EU membership

10. Networking of Turkish Civil Society Organizations and Vocational Organisations with their EU Counterparts

- Organizational cooperation
- In-kind and in cash support to the CSEU projects
- Establishment of Türkiye- Member States Civil Society Forums
- Establishing institutional relations with the cultural centres of the EU Member States (Institut Français Turquie, Goethe-Institut, British Council, Instituto Cervantes, Casa d'Italia etc.)
- Active participation of Turkish CSOs established in the EU, in the European Council, United Nations, EU and OSCE
- Determination of opinion leaders and organisation of CSO activities under leadership of these leaders

 Provision of guidance by governorships and districts to local associations interested in EU issues

11. Implementation of Eu-funded programmes and projects carried out by the Directorate for EU Affairs in coordination with the EUCS

 Planning and implementation of project activities carried out by the Directorate for EU Affairs so as to be a support to the Communication Strategy

12. Academic and student cooperation

- Cooperation between universities, promoting and supporting academic and student exchanges
- Increasing the number of the Turkish universities which benefit from the EU education/exchange programs
- Closer cooperation with universities (centres, institutions) which have EU programmes and support EU research studies
- Establishment of networks of Erasmus Turkish students and Erasmus graduates in Türkiye
- Establishment of mixed youth parliaments with the EU Member States (in the Organization for Security and Co-operation in Europe (OSCE) model)
- Organisation of EU model conferences
- Organizing events with cooperation with the Turkish National Agency
- Further activation of Jean Monnet platforms, scholarships and alumni
- Support to Turkish chairs at universities of the EU Member States
- Increasing EU dimension of TÜBİTAK and TÜBA studies
- Support to scientific studies in the EU field, provision of support to research studies on topics determined beforehand through research fund and other financial facilities
- Increasing cooperation among the Nation's Library/Türkiye's National Library and EU's libraries
- Preparing and updating lists of the students and academics abroad on country basis
- Close cooperation with Centre for EU Education and Youth Programmes
- Increasing number of students and academicians in EU programs
- Increasing number of the foreign students coming to Türkiye
- Directing state scholarships towards EU programmes
- Increasing internship opportunities in the EU Institutions
- Providing support to student activities (the Turkish Days, parties)
- Communication with Turkish academics working at EU universities

13. Cooperation between local authorities

- Organization of and participation to joint festivals with important cities in the EU
- Joint activities with the Turkish Union of Municipalities and European Committee of Regions

- Joint projects with local governments within the scope of European Mobility Week
- Town-twinning projects
- Children/vacation exchange programmes
- Identifying the international organizations of which the local authorities are members and making them effective in communication.
- Realization of projects within the scope of Cross Border Cooperation Programme

14. Cooperation with the Turkish societies in EU Member States

i. Turkish Associations in EU States

- Preparation of country-based list of associations
- Raising their awareness about the EU
- Contributing to the acceleration of their integration into EU societies and organizing joint projects
- Raising their awareness about national and the EP elections
- Europe-wide coordination meetings (regular meetings in EP)
- Cooperation with city associations in Europe through governorships, districts and municipalities

ii. Cooperation with Turkish-origin parliamentarians in EU Countries

- Preparation and update of lists of MPs and MEPs
- Regular exchange of views
- Bilateral information sessions
- Organization of joint projects

iii. Informing Turkish citizens who go to the EU countries to work

- Increasing the awareness of the religious officials, teachers and Turkish citizens about the EU with the trainings in order to contribute to the EU integration.
- Organisation of trainings and meetings in EU countries by the relevant public institutions and CSOs
- Sending informative materials to Turkish associations and missions in EU countries
- Encouraging CSO's and EU citizens of Turkish origin living in Europe to carry out activities promoting Türkiye in the eyes of EU public while effectively benefiting from the EU financial opportunities
- Encouraging and ensuring the active participation of Turkish citizens who represent Türkiye in the countries they live and Turkish lecturers/researchers at foreign universities in promotional – communication activities

15. Cooperation with Türkiye-resident EU citizens

Communicating with and informing Türkiye-resident EU citizens

- 16. Close cooperation with the representations of Turkish CSOs in the EU countries (the Turkish Industrialists' and Businessmen's Association TÜSİAD, the Union of Chambers and Commodity Exchanges of Türkiye TOBB, MÜSİAD, Yunus Emre, KAGİDER Brussels Office, TUR&BO, SETA etc.)
 - Preparing and updating list of major CSOs
 - Supporting to and coordinating their activities

17. Relations with prominent European Schools specialized in EU

- Preparing and updating lists on country basis (College of Europe, LSE, ENA, EUI etc.)
- Increasing number of Turkish students in these schools
- Increasing scholarship facilities for graduate and Ph.D. programmes in selected universities which have EU programmes
- Provision of Turkish academics to lecture in influential universities
- Establishing a network within the scholarship students of the College of Europe (Brugge and Natolin campuses)
- Sending annually sufficient number of students to different departments of the College of Europe which is accredited in Türkiye and establishing the Turkish National Selection Committee for the College of Europe

18. The efforts aiming to balance the negative attitudes of anti-Türkiye groups

Organisation of fair discussion platforms

19. Improvement of inter-religious dialogue

- Increasing relations and interaction among religious officials
- Benefiting from the activities of Turkish-Islamic Union for Religious Affairs
- Providing positive messages mutually between religions
- Studies to overcome Islamophobia
- Increasing communication between the churches and synagogues of the religious minorities in Türkiye with their counterparts in the EU and provision of their support to the process

20. Arts

- Ensuring that our artists play an active role within the framework of EUCS
- Enabling the concerts of our artists in Europe to reach appropriate target groups
- Timely scheduling of artistic events
- Delivering appropriate messages during activities
- Bringing an EU dimension to the artistic organisations held in Europe and attended by Türkiye
- Bringing an EU dimension to the Eurovision Song Contest
- Promotion and translation of important literary works of Turkish literature

- Use of professional methods for advertisement of artistic activities
- Promotion of different elements of Turkish culture and arts (semah, mehter, Turkish classical music, decorative arts and handicrafts etc.) through European tours to reach more than one Member State
- Activities and projects in the context of performing arts, especially theatre

21. Audio & Visual materials

- Encouraging making films about relations and shared values between Türkiye and the EU
- Preparation of films in response to the films deteriorating and destroying Türkiye's image
- Following the film festivals and promoting the participation of Türkiye to such organisations
- Promotion of advertising films

22. Sports people and our teams

- Informing sports federations of Türkiye about the EU accession process
- Bringing an EU dimension to matches of Turkish teams in the EU countries with side activities

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 In sports competitions, announcing our determined messages with banners through our athletes on the field and/or spectators in the stands and presenting this in a visual/aesthetic beauty

23. Benefiting from important events and activities in medium term

Establishing a prospective calendar collectively

24. Benefiting from tourism and our cultural heritage, promotion and informative activities

- The projects of the Ministry of Culture and Tourism and of the private sector
- Projects of pilot "Turkish Houses"
- Development of effective communication methods by Turkish Airlines for EU passengers
- Encouraging initiatives to present Turkish cuisine in major cities of the EU countries
- Organisation of exhibitions, symposia, conferences etc. to promote movable cultural goods
- Training and certification of businesses that represent Turkish cuisine
- Cooperating with the Ministry of Culture and Tourism for joint projects that will create positive perception among European tourists, in our touristic regions
- Organizing Eurogastronomy Competition
- Producing joint projects with the union of historical cities (and similar unions detected)
- Promotion of tours to cultural and historical regions

25. Getting vocal support and declarations in favour of our EU membership from International Organizations of which we are a member

• UNSC, the Council of Europe, NATO, OIC, BSEC etc.

26. Benefiting from our trans-Atlantic relations

Activities in USA, Canada, EU and Türkiye

27. Benefiting from lobby, PR and communication companies to develop and implement the Communication Strategy

• When resources are available and with the suggestions of Türkiye's external offices (Embassies, Permanent Representations) when required

28. Making use of Türkiye and EU special occasions

- 23 April
- 9 May
- 19 May
- 29 October: Bringing an EU dimension to the receptions organised on national days and organisation of cultural and artistic activities representing Türkiye in the EU countries on these special days
- Organisation of "Traditional Turkish Days" in the Member States and the candidate countries for the purpose of better introducing Turkish culture

29. Developing Collaborations in the Twin Transformation Field (Green and Digital Transformation)

- Developing closer cooperation with the EU institutions on Green and Digital Transformation
- Providing the necessary information platforms towards target audiences
- Holding activities to strengthen the dialogue of stakeholders such as public institutions and organizations working in this field, NGO's and business world, universities with their EU counterparts

30. Other activities

II. COMMUNICATION STRATEGY TOWARDS TÜRKİYE (CSTR)

A) Main Objective:

- Informing citizens and all sectors about the EU and Türkiye's accession process, obviating disinformation and overcoming prejudices and misperceptions
- Informing citizens and all sectors about the prospective positive impact of accession process and EU membership on our daily lives

- ❖ Demonstrating the benefits of the EU financial cooperation projects
- Improving the quality of debates related to the EU by ensuring the scientific basis of the debates
- ❖ Forming a sound public opinion about Türkiye's accession process and ensuring the public embracement of the reform and accession process
- Coordinating the communication activities to enhance their impact
- B) Messages: In order to ensure the two-way functioning of the EUCS "General and Specific Messages" are required to formulate based on the specific needs of different groups and the provision of sufficient and accurate information

The CSTR will function in two ways. It requires public to be communicated well in order to address their needs for information, their interests and concerns (first dimension), and preparation of responses and messages accordingly (second direction).

The messages will be formulated and updated with the contribution of all actors.

General Messages:

- Emphasizing that our interests and sovereignty can be protected by taking part in the decision-making mechanism in the European system
- ❖ The importance of the EU as a structure and a set of shared values
- ❖ EU membership as a modernization project for Türkiye
- ❖ The benefits of the accession process and membership for specific sectors (workers, students, women, consumers, handicapped, health sector, artists etc.)
- Contribution of the Customs Union to the growth of the Turkish economy
- Messages on the benefits of green and digital transformation for relevant sectors and groups

Specific Messages:

Specific messages will be generated for different groups. The messages towards the tourism sector, workers, students, women, consumers, the handicapped, business, agricultural sector and health sector will be created in cooperation with relevant institutions.

For different social stakeholders:

- The requirements of the accession process
- The specific impact of membership for the relevant social parties in every negotiation chapter
- ❖ The financial opportunities of the accession process and membership
- ❖ The EU community programmes (particularly about education and youth)
- Progress made by Türkiye during the negotiation process

C) <u>Target Group:</u>

- Political parties and their groups in the GNAT
- Public officials
- ❖ Media
- Chambers of Trade, Industry and Agriculture and SMEs
- ❖ Trade Unions
- ❖ Universities, Academicians, Teachers, Youth, Students, Children
- ❖ Women
- Think-tanks and Research Institutions
- Religious Officials
- Local Governments

D) <u>Instruments/Activities:</u> Identification and prioritization of instruments and activities

Proposed Instruments and Activities:

1. Update of a Database

- Collecting and updateing data on the information need of public
- Listing all practices including projects and activities conducted
- Listing all institutions, organisations, contact points involved in the EUCS

2. Image Study

- Investigating the image of the EU in Türkiye
- Identifying the issues which necessitate improvement or change
- Determining appropriate methods for further improvement with the collaboration of communication experts

3. Working with the Grand National Assembly of Türkiye (GNAT)

- Informing political party groups and members
- Working in coordination with Türkiye-EEC Joint Parliamentary Committee and the Committee on EU Harmonization
- The European Political Party Families: Membership of our parties and their effective participation in the meetings
- Establishing contacts with and visits to the Member States' Parliaments
- · Contacting intensively with the EP
- Staff exchanges and internship opportunities

4. Media

- Regularly informing editors, columnists and correspondents about the accession process
- Enabling media representatives to participate in common discussion platforms with their counterparts from the EU Member States
- Informing the regional and local press about facilities and developments of their regions

- Informing national, regional and local media about the opportunities available for their region
- Benefiting from the European Commission's related programme about media after fulfilling the prequisite
- Constituting of a Media Monitor/Analysis Centre with an EU dimension
- Making promotional short films / public spots explaining the positive effects
 of EU membership on our daily life to be broadcast on our national
 televisions in order to create a healthy public opinion regarding our
 membership process.
- Presentation of projects implemented in different regions
- Using the 'Local Media Training Seminars' as informative platforms to inform the local media on the EU
- Increasing the EU dimension of broadcasting for media
- Embedding appropriate messages promoting EU in TV series
- · Effective use of social media

5. Think tanks

- Collaborating for the preparation of messages for the public
- Organisation of activities and meetings in order to discuss the EU and Türkiye's accession process
- Providing academician support

6. Cooperation and support of business environments

- Informing the business community about technical work and political developments
- Support of the business community to reach the target groups
- Contribution of Chambers, Stock Exchange and Unions (primarily from the Union of Chambers and Commodity Exchanges of Türkiye (TOBB) and Industrialists' and Businessmen's Associations (SİADs)) to the CSTR
- Provision of in cash and in kind support to the CSTR
- Creation of a communication network within the consortiums of Enterprise Europe Network

7. Military Cooperation

- Effective collaboration with military institutions during the EU accession process
- Providing information on Türkiye-EU relations during military service

8. Cooperation of the Civil Society and Vocational Organisations with their EU counterparts

- Support to reach the relevant target groups
- Cooperation with the Civil Society Development Centre
- Organisations for informative purposes
- Provision of in cash and in kind support to the CSTR

- Exchange of information to facilitate the interaction between relevant public institutions and organizations and NGOs
- Meeting with their counterparts from Member States and exchanging views
- Cooperation with the Ministry of National Education on vocational education
- Encouraging NGO's in Türkiye to participate in joint programmes with their counterparts in the EU and not to carry out projects

9. Implementation of Eu-funded programmes and projects carried out by the Directorate for EU Affairs in coordination with the EUCS

 Planning and implementation of project activities carried out by the Directorate for EU Affairs so as to be a support to the Communication Strategy

10. Academic and Student Cooperation

- Joint activities with universities to inform students about the EU process
- Establishment of an academic discussion platform regarding relations between Türkiye and the EU and also certain sectors
- Activation of "EU Research and Implementation Centres" at the universities
- Organisation of panels and forums at the universities about specific aspects of the EU
- Informing students and teachers in primary and secondary schools
- Emphasis on Türkiye's European aspects in primary, secondary schools and university text books
- Training of teachers to reach students
- Benefiting from the Media Literacy Program, preparation of the EU Literacy Program and including this program into the primary education curriculum
- Inclusion of EU lectures in training programmes
- Informing students on EU in youth camps in coordination with Ministry of National Education, Ministry of Youth and Sports and Presidency for Turks Abroad and Related Communities

11. EU Dimension in Governorships and Districts through Cooperation with Local Authorities

- Organisation of joint festivals in Türkiye with the Member States
- Development of Town-Twinning Projects
- Informing local authorities about EU financial sources
- Bringing visibility to the local authorities' EU projects
- Monitoring of EU issues at the governorships and active participation of governorship experts in promoting EU issues in provinces (Permanent Contact Points for the EU)
- Working with Development Agencies
- Using materials (TV, broadcast, brochure) about the EU in intensively used public determined by governorships and districts

12. The efforts aiming to balance the negative attitudes of EU sceptics and anti-EU groups

Organisation of discussion platforms and fair debates

13. Improvement of inter-religious dialogue

- Improvement of cooperation and relations among religions and religious officials
- Organisation of visits and common activities for religious officials

14. Advertisement

- Preparation of slogans and messages about the benefits of EU membership with communication experts
- Preparation of messages for TV, radio, newspaper, billboards and electronic boards with advertisement agencies
- Publication of brochures and posters
- Preparation of informative programmes about the EU
- Provision of basic information about the EU in widely used public service areas through the appropriate materials (green card covers, documents given to students, documents given by health institutions, etc.)

15. Cultural, promotional and informative activities

- Organisation of common concerts with the artists of the EU countries
- 9 May Europe Day activities including promotional advertising
- Organisation of activities like festivals in big cities on 9 May
- Organisation of European film festivals in different cities
- Organisation of competitions for students about different aspects of the EU
- Adding EU oriented lessons to the educational programs (tourism guiding, hotel management and restaurant training programs) for tourism employees
- Organisation of promotion tours (road shows) all over the country
- Preparation of visual materials about Türkiye and the EU and undertaking visibility activities in cities with "EU-Türkiye Promotion Buses"
- Organisation of working breakfasts/lunchs/dinners with professional organizations, NGOs and academicians
- Increasing the number of EU Information Centres
- High level activities which are organized in collaboration with the EU or some Member States for messages to the Turkish public
- Organisation of activities with EU artists (concerts, shows, plastic arts exhibitions, workshops etc.)
- Temporary exchange of experts from Türkiye and the EU for "training on arts" and creation of common platforms in this field
- Activities in the context of performing arts (opera, theatre, ballet etc.)
- Provision of resources to the project proposals of EU Culture Programme, Universal Exposition (EXPO), EURIMAGES, European Audio-visual Observatory, Union for Mediterranean, European Heritage Days

- 16. Demonstrating results of the EU financial cooperation projects to the public with the Central Finance and Contracts Unit CFCU and other relevant parties
 - CFCU information
 - Türkiye's National Agency information
- 17. Benefiting from lobby, PR and communication companies to develop and implement the Communication Strategy
- 18. Making use of Turkish and European special occasions
 - 23 April
 - 9 May
 - 19 May
 - 29 October
- 19. Activities under the twin transformation (Green and Digital Transformation)
 - Messages within the framework of Türkiye's net zero carbon emission target by 2053
 - Information activities for sectors and groups that will be affected by the Twin Transformation
 - Exchange of information on technical work and political developments in this field during the negotiation process
 - Reforms and achievements of Türkiye in the green and digital sectors as part of the process

20. Other Activities

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